

WASHINGTON, D. C. 20305

National Intelligence Officers

31 January 1977

MEMORANDUM FOR: Dick Kerr
Executive Officer, ADD/IC

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FROM : [REDACTED]
Executive Officer, DCI/NI
SUBJECT : Budget Presentation to the Hathaway Subcommittee

1. In that section of the presentation dealing with the adequacy of the estimative process, we would add to the final sentence of the first paragraph the phrase: "which is in any case solely and legislatively the responsibility of the DCI."

2. We have serious objections to the second paragraph of this section of the presentation for the following reasons:

a. We had rather serious reservations about the IC Staff's report for the Semiannual NSC Intelligence Review, and believe it inadvisable to quote from this report to Congress, which will inevitably want the whole report.

b. We would consider it particularly ill-advised to pass on to Congress as useful the recommendations of the B Team on Soviet strategic objectives.

3. We would substitute for paragraph 2:

"We will in the months ahead be reexamining the arrangements under which estimates are produced with a view to adjusting them to the particular requirements

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and desires of the new administration. We will, further, be considering the establishment of an Estimates Advisory Panel with the intent of having some of the best minds in the academic and business worlds contribute to the estimative process. We further intend to continue resisting the politicization of the estimative product, a danger that threatened the last estimate on Soviet Forces for Intercontinental Conflict Through the Mid-1980s. While estimating procedures deserve -- and are receiving -- constant scrutiny, the challenge is to produce relevant, useful results, which depend far less on changeable procedures than on the quality and quantity of resources and talent devoted to estimative intelligence."

[Redacted]

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Original - Addressee
1 - D/DCI/NI
1 - A/EO/DCI/NI
① - EO/DCI/NI Chrono
1 - Budget File
1 - RI

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